

BRIDGE CONSULT



Infrastructure Contracts, Claims & Dispute Resolution Advisory

**FIDIC / EPC | Contract Engineering | International Arbitration |
English Law**

Advising complex infrastructure projects from contract structuring to dispute resolution.



About Us

BRIDGE CONSULT is an independent consulting company specializing in contract engineering, construction contract administration, and dispute resolution in international infrastructure projects.

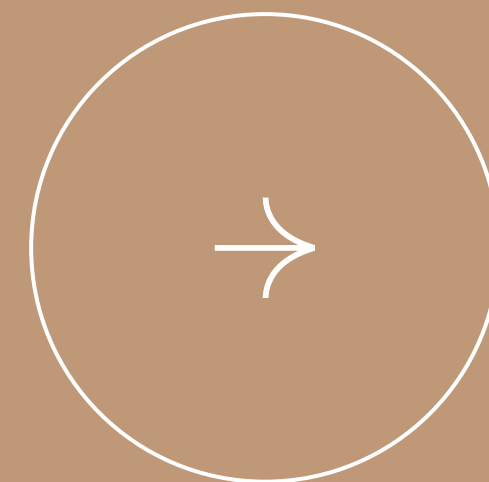
The company provides expert support to public sector clients, international financial institutions, investors, and contractors in the implementation of large-scale infrastructure projects, including those financed by international development banks.

The company was founded in 2016 and is registered in the Republic of Uzbekistan.

Mission

The mission of Bridge Consult is to support the successful delivery of international infrastructure projects through professional contract engineering, effective construction contract management, and the application of modern dispute resolution mechanisms. We strive to ensure transparency, legal robustness, and efficient risk management at all stages of the project lifecycle by integrating international best practices, FIDIC standards, and deep expertise in contract and project management.

Our goal is to create a reliable legal and management framework for cooperation between public sector clients, international financial institutions, investors, and contractors.



Services Overview

Bridge Consult provides advisory services in international infrastructure projects, including:

- **Contract Engineering (FIDIC / EPC)**
- **Infrastructure Procurement Advisory**
- **Construction Contract Administration**
- **Analytical and Forensic Expertise**
- **Claims and Dispute Resolution**
- **Arbitration and Dispute Board Support**
- **Institutional Development & Capacity Building**



Bridge
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Contract Engineering: Structuring, Documentation & Tendering:

- **Preparation and development of tender documentation:**

Full preparation of the documentation package for procurement procedures, including drafting technical specifications, qualification requirements, and evaluation criteria.

- **Tender engineering:**

Analysis of bids, identification of hidden risks in tender documentation, and preparation of clarifications for bidders.

- **Contract drafting (Contract Drafting):**

Development and adaptation of international construction contract forms, including FIDIC and EPC (Engineering, Procurement, Construction).

- **Contract consulting (FIDIC Consulting):**

Expert support in the application and administration of standard contract forms in both international and local construction projects.

- **Contract strategy audit (Contract Strategy Audit):**

Assessment and selection of the optimal contract model aligned with project objectives.



Construction Contract Management

- **Comprehensive management** during the implementation phase, aimed at controlling schedule, budget, and risks.
- **Claims Management:**
Professional analysis, preparation, and defense of the client's position, including preventive measures to avoid disputes.
- **Risk Management:**
Identification, assessment, and mitigation of project risks.
- **Change Management:**
Regulation and formalization of all modifications related to scope, timelines, and cost.
- **Scope, Cost, and Resource Management:**
Control of budget, procurement, and efficient use of resources.
- **Quality Management:**
Development of quality control plans and supervision of compliance with technical and regulatory requirements.



**Dispute Resolution:
Dispute Resolution and Representation in Arbitration
and Adjudication Proceedings**

• **Claims Management:**

Professional analysis, preparation, and defense of the client's position on arising claims. Assessment of claim validity and development of strategies to prevent escalation into full-scale disputes.

• **Dispute Avoidance / Adjudication Board (DAAB/DAB):**

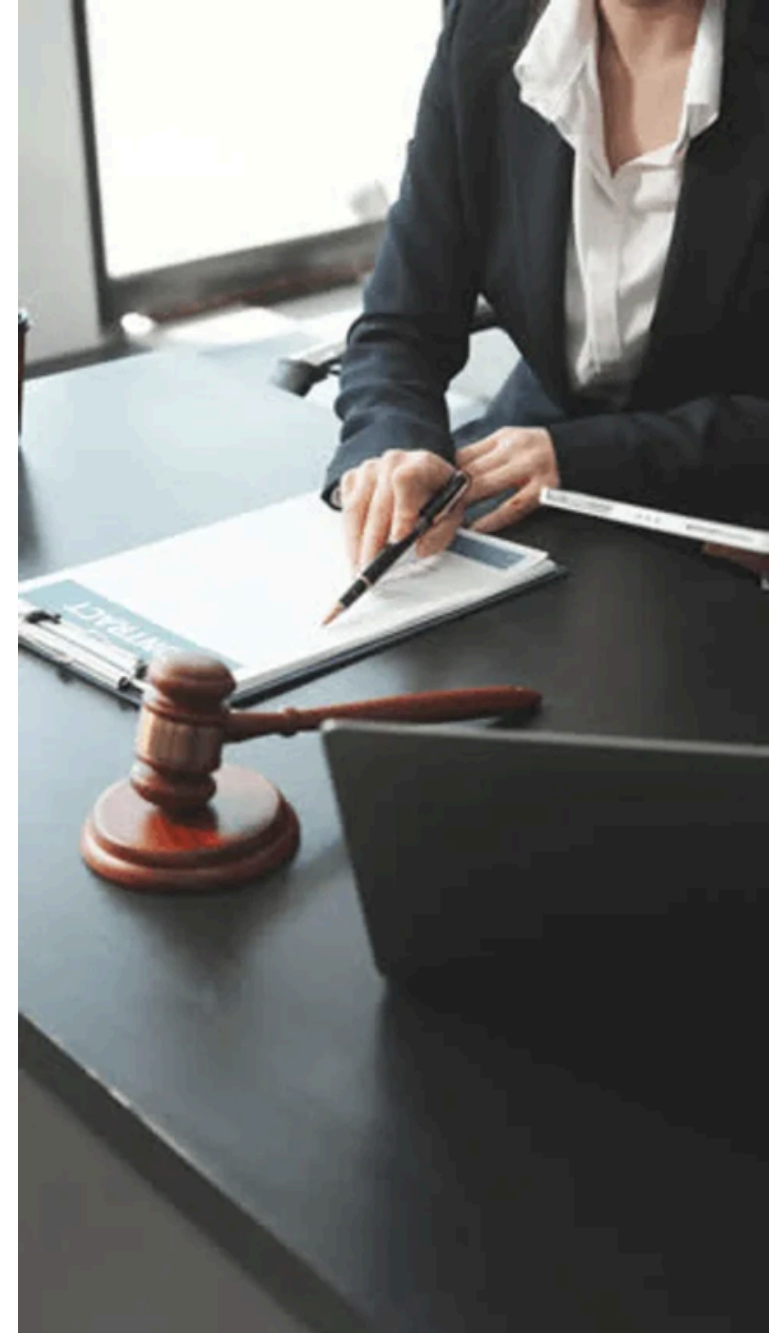
Party representation, advisory support, and provision of experts for participation in dispute avoidance and adjudication proceedings.

• **Mediation:**

Application of mediation procedures to achieve out-of-court settlements.

• **Arbitration Support:**

Expert support and preparation of evidentiary materials within Claims & Arbitration procedures.



Analytical Expertise: Financial risk assessment under FIDIC / EPC contracts

- **Forensic Delay Analysis:**

Detailed analysis of the causes and consequences of schedule deviations.

- **Quantum Calculation:**

Calculation of variations, claims, and actual losses incurred.

Legal Adaptation: Ensuring compliance of international contract forms with national legislation.

- **Local Adaptation:**

Alignment of international contract conditions with the legislation of the Republic of Uzbekistan.

- **Training**

Capacity building and professional development for client personnel in contract and project management.

- **Professional Training:**

Delivery of local and off-site seminars and training programs on effective contract administration, claims management, and the development of quality control systems.



Selected Project Experience

- **Employer: Ministry of Construction and Housing and Communal Services of the Republic of Uzbekistan**
- **Project: Construction of Modern Sports Facilities for Holding the IV Summer Asian Youth Games and V Para-Asian Games among Youth in the City of Tashkent (Olympic City)**
- **Contract model: EPC+F**
- **2022-2025**



Selected Project Experience

- **Employer: JSC Tashkent Invest Company, Uzbekistan**
- **Project: Development and implementation of a procurement and contract management system for infrastructure projects under the EPC+F model, including EPC contracts and engineering consulting services contracts.**
- **Contract model: EPC+F, White Book**
- **2025-Present**



Selected Project Experience

- **Employer: Lankaran Yul Tikinti (Azerbaijan)**
- **Project: SRRP/CW/Lot 1, SRRP/CW/Lot 2 and SRRP/CW/Lot 3 Reconstruction of 107 km of the 4R105 road (km 5-70) and 4R100 road (km 128-174)**
- **Contract: MDB Harmonised 2010 Edition of the FIDIC Red Book**
- **Financing: Asian Development Bank**
- **2024-2025**



Selected Project Experience

- **Employer: JSC EVRASCON June 2016 – August 2022**
- **Project: CAREC Corridor 2 – Reconstruction of A-373 Tashkent – Osh Road (Kamchik Pass)**
- **Contract: FIDIC MDB Harmonised Edition (2010)**
- **2016-2022**



Selected Project Experience

- **Employer: Suv-Taraqqiyot LLC, 2023-2024**
- **Project: Reconstruction of Water Supply Systems, Yangiyul Cityo World Bank**
- **Project: Reconstruction of Jiydakapa Water Intake Financing: EBRD. FIDIC Yellow Book (1999)**
- **Project: Water Supply for the Northern Part of Namangan City (60.07 km pipeline). OPEC Fund.**
- **Project: Water Supply of Settlements and Construction of Water Intakes (Samarkand Region). Asian Development Bank.**



Key Experts





Larisa Konstantinovna Belousova

Founder and Director of the Company
Infrastructure Contracts | FIDIC | EPC | International
Arbitration

Professional Accreditation and Advisory Activities:

Member of the IMC FIDIC Committee

FCCE – FIDIC Certified Consulting Engineer

FCCP – FIDIC Certified Consulting Professional

ADB Accredited Contract Manager and Dispute Resolution Specialist

MCI Arb Member of Chartered Institute of Arbitration

Member of the International Construction Arbitration Association, ICAA

Next Generation Member

Licensed Prof & DB Practitioner

Dispute Resolution Board Foundation (DRBF) Emerging Market

Independent Mediation Practitioner

PCQI – Practitioner of the Chartered Quality Institute (CQI), UK

ICAgile Certified Professional (ICP)

Key Expertise:

- Transport, Road and Airport Infrastructure Projects Governance (Employer – EPC – Consultants – Financiers – Operators)
- Contractual and Commercial Risk Management
- Quantum Analysis of Construction Claims
- Procurement and Tender Documentation under IFI Procurement Frameworks
- FIDIC Contract Administration (Silver Book, Red Book, Yellow Book, MDB Harmonised Editions, Subcontract Book, White Book – Client/Consultant Agreement)
- EPC and EPC+F Contract Structuring
- Public-Private Partnership (PPP) Contractual Frameworks and Infrastructure Project Structuring
- Public Procurement Systems and Institutional Development
- Dispute Avoidance and Dispute Resolution (Dispute Boards / DAB)
- Construction Arbitration and Mediation

Activities as an International Arbitrator:

MCIArb – Member of the Chartered Institute of Arbitrators

Member of the London Court of International Arbitration (LCIA)

Member of the International Commercial Arbitration Court under the Chamber of Commerce and Industry of the Republic of Uzbekistan (ICAC)

Member of the Austrian Arbitration Association



Dr. Anna Vladimirovna Ubaydullaeva

Partner of the Company and Legal Consultant
International Arbitration | Institutional Reform | Digital Economy Regulation

Professional Accreditation and Advisory Activities:

International Arbitrator at the Tashkent International Arbitration Centre (TIAC) and the Vienna International Arbitral Centre (VIAC).

Resident of the Asian International Arbitration Centre (AIAC).

Consultant in World Bank projects related to legal and institutional reform.

Member of the Working Group under the Ministry of Higher Education, Science and Innovation of the Republic of Uzbekistan on the development of legal frameworks for the digital economy and artificial intelligence.

Professional practice includes:

- international arbitration and mediation
- dispute resolution in cross-border commercial matters
- advisory support in international projects and institutional reforms
- legal frameworks for the digital economy and artificial intelligence

Academic and Research Activities

Acting Associate Professor delivering courses in:

- International Law
- International Commercial Arbitration
- International Trade Law
- Legal Regulation of Digital Technologies

Co-author of the textbook “Intellectual Property in the Digital Age”, developed in cooperation with Roma Tre University (Italy).

Professional training in Artificial Intelligence and Law, including programs at:

- Oxford Saïd Business School
- University of Münster (Germany).

Expert and Advisory Activities

- Member of the Working Group under the Ministry of Higher Education, Science and Innovation of the Republic of Uzbekistan, contributing to the development of legal frameworks for the digital economy and artificial intelligence.
- Provides expert and advisory support in World Bank projects related to legal and institutional reform.





Aybek Shuxratovich Akhmedov

**Partner of the Company and Legal Consultant
International Arbitration | English Law | Infrastructure &
Transport Disputes**

Professional Accreditation and Advisory Activities:

Arbitrator at the Asian International Arbitration Centre (AIAC).

Member of Lex Maritima Group, Comité Maritime International.

More than 20 years of experience in international arbitration, dispute resolution, and cross-border legal advisory.

Professional practice includes:

- international commercial arbitration
- dispute resolution in infrastructure and transport projects
- contract drafting and negotiation under English law
- legal advisory for EPC and international commercial contracts

Represented clients in arbitration proceedings under LMAA and SCC rules.

Advised international companies on cross-border transactions, infrastructure contracts, maritime projects, and transport sector disputes.

Professional Expertise and Local and International Experience

- international commercial arbitration and dispute resolution
- construction and infrastructure dispute resolution
- maritime and transport law
- EPC and international commercial contract drafting
- contract law under English law
- insurance law
- legal due diligence and legal support for international transactions

Author of the first book in Russian on documentary letters of credit and more than 100 academic and analytical publications in Russian and English.

Among his notable professional achievements is participation in LMAA arbitration in the case of Capricorn Marine Services Ltd. v. O.W. Bunker Malta Ltd., as well as the drafting and negotiation of EPC contracts for offshore oil terminal construction projects.

Partner and legal advisor in international legal and consulting practices in London, Moscow, Riga, and Tashkent.

Head of Shipping and Transport Practice at KIAP Attorneys-at-Law (Moscow).

Partner and Legal Counsel at Europe Marine Group (Riga).
Director of Common Law Report Ltd. (London), a professional platform focused on English law and international commercial case law.

Head of Legal Department at the Ministry of Information Technologies and Communications of the Republic of Uzbekistan.

Professional Memberships

Arbitrator at the Asian International Arbitration Centre (AIAC)

Member of Lex Maritima Group, Comité Maritime International





Mitrofanova Olga Nikolaevna

**Head of Quality Control Department
Construction Quality Systems | Materials Certification |
ISO 9001**

More than 50 years of experience in construction engineering and quality management.

Participation in large-scale infrastructure projects financed by international financial institutions, including the Asian Development Bank (ADB) and the World Bank.

Professional involvement in quality assurance, materials certification, and compliance control in construction and infrastructure projects.

Certified specialist in construction materials certification and quality management systems.

Certified ISO 9001:2015 Quality Management Systems Auditor.

Key Expertise

- construction quality control systems
- certification and testing of construction materials
- compliance with technical standards and specifications
- quality assurance in infrastructure projects
- supervision of construction quality and technical compliance



Luciya Shamilyevna Akhmedieva

Head of Quantity Control / Head of Quantity Surveying Department
Quantity Surveying | Cost Estimation | Tender Documentation

Luciya Shamilyevna Akhmedieva has more than 40 years of experience in quantity control and technical management in the construction industry in Uzbekistan. Her professional experience includes the preparation of tender documentation, project and cost estimate documentation, Bills of Quantities (BoQ), cost estimation, and budget control for major infrastructure projects. She has also been involved in quantity verification, cost optimization, contract administration, and technical support in the resolution of contractual issues and claims, including projects related to the construction of strategic highway sections in Uzbekistan.

Key Expertise

- preparation of Bills of Quantities (BoQ)
- project cost estimation and budget control
- preparation of tender and contract documentation
- quantity verification and cost monitoring
- contract administration support and claims analysis



CONTACTS



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